# Audit Wales – Annual Audit Summary 2020

# NB Audit Wales was formerly known as Wales Audit Office Local and National Reports – Recommendations/Proposals for Improvement

Compliance	As reported to Governance and Audit Committee <u>26 April 2021</u>	As reported to Governance and Audit Committee <u>6 December 2021</u>	Year-end Position (March 2022)
Audit of Rhondda Cynon Taf	The Auditor General gave an unqualified true and	Noted - No further action.	Completed – no further action
County Borough Council's 2019-20	fair opinion on the Council's financial statements		required.
Accounts	on 26 <u>November 2020</u>		
Annual Improvement Plan Audit	The Auditor General certified that the Council has	Noted – No further action.	Completed – no further action
of 2020/21 Plans contained in the	met its legal duties for improvement planning and		required.
Council's annual Corporate	reporting, and believes that it is likely to meet the		
Performance Report 2020/21	requirements of the Local Government (Wales)		
	Measure 2009 during 2020-21 in January 2021		

Other Regulators	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
Care Inspectorate Wales		Supplemented by Care	Completed – no further action
Local Authority Performance		Inspectorate Wales Assurance	required.
Review April 2019 – March 2020 -		Check 2021 presented <u>to</u>	
Annual Letter <u>published August</u>		Health & Wellbeing Scrutiny	For information, Care
<u>2020</u>		Committee and Children &	Inspectorate Wales Check 2021
		Young People Scrutiny	referenced in 2021 Annual Audit
		Committee both in July 2021.	Summary
Estyn	The findings from the Estyn report will form part of	An update on the progress of	Completed – no further action
"In January 2021, Estyn wrote to the	the ongoing Self Evaluation and the	Rhondda Cynon Taf Council's	required.
Council's Chief Executive outlining	recommendations have been used to inform the	response to the	For information, an update of
the outcome of their review of	2021-22 Delivery Plan for the service.	recommendations within the	2021/22 ESTYN work programme
Rhondda Cynon Taf County		overarching Thematic report	is included in the 2021 Annual
Borough Council's work in		published by Estyn was	Audit Summary

Other Regulators	As reported to	As reported to	Year-end Position (March 2022)
	Governance and Audit Committee	Governance and Audit	
	26 April 2021	Committee	
		6 December 2021	
supporting their learning		provided to the Children and	
communities in schools and pupil		Young People's Scrutiny	
referral units (PRUs) during the		Committee on 13th October	
period from March to October		<u>2021.</u>	
2020. Also relevant is Estyn's			
National report, 'Local authority		The recommendations relating	
and regional consortia support for		to addressing the impact of the	
schools and PRUs in response to		pandemic on vulnerable pupils	
COVID-19' Update report from June		and on physical and mental	
to November 2020, published in		health of all pupils, are long	
January 2021".		term in nature and continue to	
		be addressed through ongoing	
		Service Self Evaluation and	
		Delivery Planning.	

#### Local Reports

# Well-being of Future Generations Act (Wales) 2015 examination

An examination the extent to which the Council has acted in accordance with the sustainable development principle in the delivery of the priority investments for leisure facilities to increase participation in exercise and contribute to residents' health and well-being

#### Published: March 2020

Proposals for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
how the Council is applying the sustainable development	used to continue to ensure that the Council and its services are acting in accordance with the requirements of the Well-being of Future Generations Act including the Sustainable Development principles when developing and implementing	The requirements of the Well-being of Future Generations Act have been strengthened within the Performance Planning processes for 2022/23 and have been described in the Council's annual Corporate Performance Report approved by Council on <u>20 October 2021</u> . The Council's arrangements will be developed as part of its continuous drive for improvement. Work on the new Leisure Strategy referenced in <u>April 2020</u> , has been delayed to allow focus on front line priorities. The new strategy for 2022-27 is currently being developed. Pre scrutiny and engagement/involvement with residents and key partners to help shape future provision will start in early 2022.	Work on-going. Draft Sport and Physical Activity Strategy 2022-26 was presented to the Health and Well-being Scrutiny Committee on 15 February 2022. The purpose was to seek Members' views as part of pre scrutiny. The Strategy will now be subject to wide ranging consultation and engagement. The new Strategy will be launched by the new Administration later this year.

#### **Financial Sustainability Assessment**

The project sought to assess the sustainability of councils' short to medium-term financial position. This included a focus on the financial strategy of each council as well as reviewing financial 'indicators' of each council's financial position in relation to Performance against budget; Delivery of savings plans; Use of reserves; Council tax and Borrowing

# Published: 27 March 2020

Proposals for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
The Council is well placed to manage its financial sustainability over the short and medium term. <u>Report is</u> <u>here</u>	Noted	Noted - No further action. For information, the Audit Wales 'Rhondda Cynon Taf Financial Sustainability Assessment 2020/21' Report for Rhondda Cynon Taf was presented by Audit Wales to the 9 <sup>th</sup> November 2021 Governance and Audit Committee. An update on the specific progress of the 2 proposals for improvement will be included in the next update to the Governance and Audit	Assessment for <u>2021</u> was included in the <u>2021 Annual Audit Summary</u> and is referenced further in Appendix 2 of this
		Committee.	

#### **National Report Recommendations**

# The National Fraud Initiative in Wales 2018-20 This national report contained four recommendations for public bodies.

#### Published: 12 October 2020

Recommendations	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
All participants in the NFI exercise should ensure that they maximise the benefits of their participation. They should consider whether it is possible to work more efficiently on the NFI matches by reviewing the guidance section within the NFI secure web application.	The guidance is always followed and is helpful in prioritising the match outcomes.	As reported to the Governance and Audit Committee on 26 April 2021.	As reported to the Governance and Audit Committee meetings on 26 April 2021 and 6 <sup>th</sup> December 2021.

Recommendations	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
Where local auditors have identified specific areas where improvements could be made, the public bodies should act on these as soon as possible.	Agreed Any significant aspect of improving the internal control environment is prioritised and audit recommendations are also followed up. Audit Committee also receives regular updates in respect of the service progress in implementing Internal Audit recommendations. This includes the number of recommendations implemented, for those yet implemented a revised implementation date.	As reported to the Governance and Audit Committee on 26 April 2021.	As reported to the Governance and Audit Committee meetings on 26 April 2021 and 6 <sup>th</sup> December 2021.
Audit committees, or equivalent, and officers leading the NFI should review the NFI self-appraisal checklist. This will ensure they are fully informed of their organisation's planning and progress in the 2020-22 NFI exercise	Agreed The checklist has been reviewed by the Council's Fraud Service. NFI updates are provided to Audit Committee at relevant intervals. The next update of the 2020/22 NFI exercise is scheduled to be provided to Audit Committee in the first half of 2021/22.	The completed self-appraisal checklist was incorporated within the Anti-Fraud Annual Report 2020/21 which was presented to the <u>Governance and Audit</u> <u>Committee on 12<sup>th</sup> July</u> 2021.	As reported to the Governance and Audit Committee meeting on 6 <sup>th</sup> December 2021.
All participants should be aware of emerging fraud risks e.g. due to COVID-19 and take appropriate preventative and detective action.	Agreed The Council is signed up with the relevant fraud sharing bodies and has received and shared Covid and other related threats. These threats have been reviewed and disseminated to relevant Services and residents, to provide necessary mitigation.	As reported to the Governance and Audit Committee on 26 April 2021.	As reported to the Governance and Audit Committee meetings on 26 April 2021 and 6 <sup>th</sup> December 2021.

Recommendations	As reported to	As reported to	Year-end Position (March 2022)
	Governance and Audit	Governance and Audit	
	Committee 26 April 2021	Committee	
		6 December 2021	
	At the outset of Covid,		
	consideration was given to the		
	potential for fraud to emerge as a		
	result of Covid support measures		
	e.g. Business Support Grants,		
	Free School Meal payments etc.		
	Audit Committee is updated on		
	Corporate Fraud at regular		
	intervals throughout the year,		
	which includes any Covid related		
	matters.		

#### Local Government Studies

<u>The 'Front Door' to Adult Social Care :</u> This national report contained two main recommendations. These recommendations contained actions for Local Authorities and the Welsh Government.

# Published: September 2019

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
Improving access to the front door R1 - Part 1 of the report sets out how authorities promote access to the 'front door' and provide information, advice and assistance to help people to improve their wellbeing and prevent their needs from deteriorating. To improve awareness of the front door we recommend that: • Local Authorities: - review their current approaches, consider their audience, and ensure that good-quality information is made available in a timely manner to avoid needs deteriorating and people presenting for assistance in 'crisis'; - work in partnership with public and third-sector partners to help ensure people accessing via partner referrals, or other avenues, are given the best information to help them; - ensure that advocacy services are commissioned and proactively offered to those	Agreed. RCT continuously reviews its Information, Advice and Assistance (IAA) service to improve access to the 'front door'. This includes what we offer, what, when and how best to communicate information so that people get the help they need to prevent their needs getting worse leading to a request for assistance in 'crisis'. Advice and Assistance is offered following assessment by the Single Point of Access (SPA) service. SPA is able to directly commission services from a range of preventative services available, this includes Advocacy services. Advocacy services are commissioned from a variety of sources including third sector. The offer of this service is repeated to ensure that those people in need of longer term care who have not previously needed advocacy can be identified and supported. Care Inspectorate Wales (CIW) recognised the work we have undertaken to	As reported to the Governance and Audit Committee 26 <sup>th</sup> April 2021, noting the specific update set out below.	As reported to the Governance and Audit Committee meetings on 26 April 2021 and 6 <sup>th</sup> December 2021.

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
<ul> <li>who need them at first point of contact; and</li> <li>to take local ownership and lead on the co-ordination and editing of local information published on Dewis Cymru locally.</li> </ul>	<ul> <li>improve our provision of advocacy services for older people in their <u>Annual</u> <u>Letter</u> published in August 2020.</li> <li>The Council is the lead for <u>Dewis Cymru</u> across the County Borough. To date, RCT has 617 resources registered on the</li> </ul>	The Council is the lead for <u>Dewis</u> <u>Cymru</u> across the County Borough. To date, RCT has 422 resources	
<ul> <li>The Welsh Government:</li> <li>improve carers' awareness and understanding of their rights to be assessed for their own care and support needs, aimed at generating demand for local authorities' preventative services; and</li> <li>undertake a full evaluation of</li> </ul>	Dewis website, a combination of both local authority and 3 <sup>rd</sup> sector organisations. Information on the resources that are available is required to be updated every 6 months to ensure information is up to date. Independent organisations update their own pages as designed by Dewis, but oversight is maintained with the Council.	registered on the Dewis website, a combination of both local authority and 3 <sup>rd</sup> sector organisations.	
the role of Dewis Cymru in the wider implementation of the Act and use the data gained to build on its potential as a national information sharing portal.	We agree with the recommendations for Welsh Government and welcome a national information sharing portal across a single online platform for all partners.	The national information sharing portal Wales Community Care Information System (WCCIS) is operational across RCT Adult Services.	
Investing in prevention and	Agreed.		
<ul> <li>understanding impact</li> <li>R2 - Part 2 of the report highlights</li> <li>weaknesses in authorities' assurance of the availability and quality of third-sector, preventative, community based services that they signpost people to. We recommend that:</li> <li>Local Authorities:         <ul> <li>map the availability of preventative services in their area to better understand</li> </ul> </li> </ul>	0	Interlink and third sector services continue to be represented on various regional forums such as Regional Partnership Board and Transformational Leadership Board where new developments and funding of services to meet identified needs are discussed and agreed. This provides the forum for third sector representation to	As reported to the Governance and Audit Committee meeting on 6 <sup>th</sup> December 2021.

Recommendations for Improvement	As reported to Governance and Audit Committee	As reported to Governance and Audit Committee	Year-end Position (March 2022)
<ul> <li>current levels of provision and identify gaps and duplication;</li> <li>involve third-sector partners in co-producing preventative solutions to meet people's needs and ensure people have equitable access to these services;</li> <li>work with third-sector partners to tailor and commission new services where gaps are identified; and</li> <li>work with partners to improve data to evaluate the impact of preventative services on individuals and the population more generally.</li> <li>Welsh Government: <ul> <li>improve the cost evaluation in relation to the impact of the Act in a national context, and support local authorities to ensure that the desired impact of prevention on overall social- care expenditure becomes a demonstratable reality.</li> </ul> </li> </ul>	Governance and Audit Committee 26 April 2021 Interlink and third sector services are represented on various regional forums such as Regional Partnership Board and Transformational Leadership Board where new developments and funding of services to meet identified needs are discussed and agreed. This provides the forum for third sector representation to influence decision making across the Cwm Taf Morgannwg region. Over the last year organisations and volunteers have worked together to support those most in need in their communities during the pandemic which has been described in a <u>Cabinet report</u> in May 2020 on the Council's response to the pandemic. This experience has strengthened joint working and has demonstrated that it is possible to identify vulnerable residents, refer them for support and provide ongoing input including befriending, preventing loneliness and isolation, that is available within the communities through voluntary sector and community groups. We will build on these positive experiences as a platform for sharing new service developments, highlighting pressure points and areas for further development, as we emerge from the pandemic.	Governance and Audit Committee 6 December 2021 influence decision making across the Cwm Taf Morgannwg region. As we progress into winter, along with its partners we continue to deliver preventative, hospital avoidance services and explore options around the development of a new offer for integrated health and social care community model. We will update our winter planning report in December 2021 (For reference last year's report: 8 <sup>th</sup> December 2020 Health & Wellbeing Scrutiny Committee - Adult Services: Covid-19 - Response and Winter Planning) The current Integrated Care Fund (ICF) investment programme will end the 31st March 2022. As noted within Chief Social Care Officer for Wales letter received 17th August, Ministers have approved a new five-year revenue investment fund to build on the work and learning of the Integrated Care Fund and Transformation Fund to date. The new fund will run from April 2022 to March 2027 and will further focus integrated delivery of health and social care services across Wales.	

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
	We agree with the recommendation for Welsh Government.	RCTCBC have been working with Regional Partners to review existing ICF and Transformations programme and prepare for the new fund. Guidance has yet to be issued on the new programme; however place-based support incorporating third sector brokerage, effectively linking the third sector with existing Information Advice and Assistance (IAA) provision, social prescribing and discharge pathways is a future	
		aspiration. As part of the Cwm Taf Morgannwg Region we are required to produce a Population Assessment by 1st April 2022. Working with the Regional Unit, RCTCBC have been supporting the development providing needs assessment data to inform future planning. Engagement with citizens and wider organisations is a key focus and working with the RPB Engagement Officer to undertake meaningful engagement activities with people from each priority group, and then reflect these insights in our Population and Wellbeing Needs Assessment. As part of this work an engagement toolkit for use across the region has been developed.	

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
		By June 2022 there is a further requirement to develop a Market Stability report that will build on the population assessment and support the development of a new Area Plan by April 2023.	

# <u>Review of Public Services Boards</u>: This national report contained recommendations for Public Services Boards, Welsh Government and the Welsh Local Government Association

# Published: 7 October 2019

Recommendations for Improvement	Cwm Taf PSB comment for information as reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
<ul> <li>R1 - In Part 1 of the report we set out that understanding the impact of choices and decisions requires public bodies to fully involve citizens and stakeholders and undertake comprehensive Impact Assessments. However, we found that current practice is insufficient to provide assurance that the needs of people with protected characteristics are fully considered when reviewing choices and the voice of citizens is not sufficiently influencing decisions. We recommend that PSBs:</li> <li>conduct formal assessments to identify the potential impact on people with protected characteristics and the Welsh language and review agreed actions to ensure any adverse impacts are addressed;</li> <li>improve transparency and accountability by making PSB meetings, agendas, papers and minutes accessible and available to the public;</li> <li>strengthen involvement by working to the guidance in the National Principles for Public Engagement in Wales; and</li> <li>feed back the outcome of involvement activity identifying where changes are made as a result of the input of citizens and stakeholders.</li> </ul>	The Audit Report was considered by the Cwm Taf Public Services Board at its meeting on <u>22 October 2019</u> and concluded that the PSB could do more to focus on 'wicked' issues and strengthen involvement with residents and communities. The recommendations will be addressed in more depth within the Well-being and Population Assessments.	Work on the Well-Being and Population Assessments is now in progress with a strong emphasis on involvement. This work is being carried out with <u>Co -Production</u> <u>Network for Wales</u> after Cwm Taf and Bridgend PSBs were secured their support for a five-year programme. An 'Involvement' sub-group has been set up to contribute and deliver the Assessments and conversations are underway about the role and purpose of the group.	Work on-going. The draft Well-being Assessment for Cwm Taf Morgannwg is currently available for consultation/engagement on <u>Our</u> <u>Cwm Taf</u> following consideration by the <u>Cwm Taf Public Services</u> <u>Board on 18 January 2022</u> .

Recommendations for Improvement	Cwm Taf PSB comment for	As reported to	Year-end Position (March 2022)
	information as reported to	Governance and Audit Committee	
	Governance and Audit	6 December 2021	
	Committee 26 April 2021		
<ul> <li>R2 - In Part 2 of the report we review arrangements for PSB scrutiny and conclude that there are shortcomings and weaknesses in current performance and practice. To improve scrutiny, we recommend that: <ul> <li>PSBs and public bodies use the findings of the Auditor General for Wales' Discussion Paper: Six themes to help make scrutiny 'Fit for the Future' to review their current performance and identify where they need to strengthen oversight arrangements and activity; and</li> <li>PSBs ensure scrutiny committees have adequate engagement with a wider range of relevant stakeholders who can help hold PSBs to account.</li> </ul> </li> </ul>	Agreed The Cwm Taf Joint Overview and Scrutiny Committee has taken steps to strengthen scrutiny arrangements and to bring scrutiny closer to communities and have held meetings in Hwb Glynrhedynog (Ferndale) and Calon Las (Gurnos) However, there is more that can be done including refreshing the Scrutiny Work Programme to support the closure of the current Well-being Plan and the development of the new Well- being Assessment and Plan.	Cwm Taf Joint Overview and Scrutiny Committee agreed a forward work plan at its meeting in <u>September</u> <u>2021</u> . The plan has a focus on reviewing progress of the PSB's Well- being Plan 2018-2023 as well as the work underway for the next iteration of the Well-being Assessment. The Chair of Cwm Taf Joint Overview and Scrutiny Committee (JOSC) is an RCT Councillor and is part of the Community Assessment Action Group overseeing the work for the Population Needs and Well-being Assessments. On 5 November members of JOSC also undertook training on the Well- being of Future Generations Act,	As reported to the Governance and Audit Committee meeting on 6 <sup>th</sup> December 2021.
<ul> <li>R3 - In Part 3 of the report we summarise the difficulty of developing, implementing and resourcing PSBs and the challenges of managing multiple partnerships that can often have overlap and duplication.</li> <li>To help build capacity, consistency and resourcing of activity we recommend that:</li> <li>PSBs take the opportunity to discharge other plan and strategy obligations through the Local Well-being Plan;</li> <li>the Welsh Government enables PSBs to develop flexible models of working including:</li> </ul>	Agreed The PSB is keen to pursue opportunities to reduce overlap and duplication within the current legislative constraints. There is developing and strengthening integration between the Cwm Taf and Bridgend Public Services Boards and the Cwm Taf Morgannwg Regional Partnership Board which will enable resources to be maximised as far as possible.	Public Services Boards and their role. Work ongoing and in line with the position reported to the <u>Governance</u> <u>and Audit Committee on 26<sup>th</sup> April</u> <u>2021.</u>	As reported to the Governance and Audit Committee meeting on 6 <sup>th</sup> December 2021.

Recommendations for Improvement	Cwm Taf PSB comment for information as reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
<ul> <li>merging, reducing and integrating their work with other forums such as Regional Partnership Boards; and</li> <li>giving PSBs flexibility to receive, manage and spend grant monies subject to PSBs ensuring they have adequate safeguards and appropriate systems in place for management of funding; effective budget and grant programme controls; and public reporting, scrutiny and oversight systems to manage expenditure.</li> </ul>	A joint Well-being Assessment produced for Cwm Taf and Bridgend is being developed to support the CTM footprint, which will lead to a single Well- being Plan for CTM. This work will be produced alongside the separate statutory requirement for a Population Assessment so that overlaps and duplication are minimised. The PSB would welcome increased funding flexibilities from Welsh Government with		
	appropriate local oversight, controls and scrutiny.		
<b>R4</b> - To help build capacity, consistency and resourcing of activity we recommend that the Welsh Government and Welsh Local Government Association in their review of strategic partnerships take account of, and explore, the findings of this review.	Agreed The <u>Review of Strategic</u> <u>Partnerships</u> prepared jointly with Welsh Government, Welsh Local Government Association and Welsh NHS Confederation was shared at a meeting of the Public Services Board in July 2020 ( <u>Item 5 Governance item</u> )	The October 2021 meeting of the Cwm Taf PSB considered the roles of the Area Planning Board, Community Safety Partnership and Safeguarding Board in reviewing structures and preparing for the creation of one regional Public Services Board. Representatives from these Boards were in attendance to give their views on how they could work with a regional PSB.	As reported to the Governance and Audit Committee meeting on 6 <sup>th</sup> December 2021.

<u>Progress in implementing the Violence Against Women, Domestic Abuse and Sexual Violence Act</u>: This national report contained recommendations for Local Authorities, other public bodies and partners.

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April	As reported to Governance and Audit	Year-end Position (March 2022)
	2021	Committee	
	2021	6 December 2021	
R1 - Part 1 of the report highlights that	A response to this report was prepared for		Work on-going.
despite public bodies having an	consideration by the Overview and Scrutiny	support services operated	
increasing understanding of, and	Crime & Disorder Committee at its meeting	remotely throughout the	A 'Keeping women and girls safe
demand for, VAWDASV services,	scheduled for 16 March 2020.	pandemic with most services open	in RCT' report was presented to
significant gaps remain and		and providing face to face support.	the Overview & Scrutiny Crime &
engagement with survivors and victims	As a result of the actions taken to respond	Numbers of referrals remained	Disorder Committee on 1st
in reviewing and developing services is	to the pandemic, the committee meeting	constant throughout and are	December 2021. The
inconsistent. To address this, we	did not take place as scheduled.	currently at the same level as pre-	recommendations from the Audit
recommend that needs assessment		Covid.	Wales Report have been
and mapping of service provision by	During the pandemic, all the Council's		considered in this work.
public bodies are revisited and	VAWDASV support services continued and	Service mapping is undertaken by	
involvement widened and enhanced to	adjusted to operate remotely as a result of	the Cwm Taf Morgannwg Regional	Funding made available through
include all relevant stakeholders to	the Covid restrictions in place. We deployed	Advisor.	the <u>Safer Streets Fund</u> has
build a more accurate picture of	regular social media campaigns to highlight		enabled the Council to put in
current service provision and identify	the issues of domestic abuse and how to	The Audit Wales Report is	place additional incentives to
gaps.	report. Numbers of referrals remained	scheduled to be presented to the	keep women and young girls safe.
	constant throughout and are currently at the		
	same level as pre-Covid.	Disorder Committee on 1st	
		December 2021 as part of a report	
	The Audit Wales Report is now scheduled to		
	be presented to the Overview & Scrutiny	in RCT.	
	Crime & Disorder Committee in Autumn		
	2021. The Council's response will be revised		
	to reflect the work completed since March		
	2020 and the lessons learned from		
	responding to the Covid pandemic.		
	The recommendations arising from the		
	Audit Wales report are already reflected in		
	the priorities identified in the local Cwm Taf		
	Morgannwg Implementation Plan 20/21		
	which is set out in the <u>Cwm Taf VAWDASV</u>		
	Strategy Report 2019-20.		

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
<ul> <li>R2 - Part 1 of the report describes how victims and survivors of VAWDASV often find it difficult to navigate a fragmented system of service delivery. To support victims and survivors to access and use services we recommend that public bodies: <ul> <li>produce comprehensive and relevant information in a variety of media on the full range of services available to protect and support victims and survivors; and</li> <li>create a joint pathway to access services and support for both victims and professionals and advertise access arrangements widely</li> <li>R3 - Part 2 of the report notes that whilst it is important that organisations comply with relevant data protection legislation, they also need to share data with partners to better meet the needs of victims and survivors. We recommend that authorities:</li> <li>ensure staff who are likely to come into contact with victims and survivors have appropriate VAWDASV training;</li> <li>provide refresher training to service managers to ensure they know when and what data they can and cannot share; and</li> <li>review and update data sharing protocols to ensure they support</li> </ul> </li> </ul>	There are clear examples set out in the Cwm Taf Annual Report of how staff from all agencies are involved in meeting the needs of survivors of VAWDASV. The findings set out in the Audit Wales Report will be considered as part of our continual review of processes to strengthen our support to clients.	The Council, in partnership with Women's Aid RCT has reviewed current service provision to consider "a one front door approach" to domestic abuse services in RCT. This work is well underway and a report will be presented to the Service Director Public Health, Protection and Community Services and Group Director of Community Services in December 2021 for their approval to consult with staff in early 2022 in respect of the proposed new working arrangements. The National Training Framework is a key action within the <u>Cwm Taf</u> <u>VAWDASV Strategy Report</u> 2019/20. An RCT senior leads workshop received refresher training on the 6 <sup>th</sup> October 2021.	Work on-going. A report outlining the proposed service model for a one front door approach is in the process of being finalised and will be progressed in 2022/23. As reported to the Governance and Audit Committee meeting on 6 <sup>th</sup> December 2021.

Recommendations for Improvement	nmendations for Improvement As reported to Governance and Audit Committee 26 April 2021		Year-end Position (March 2022)	
services to deliver their data sharing responsibilities.				
<b>R4</b> - Part 2 of the report highlights that while some good progress has been made with regional working, there are not always appropriate levers in place to support service transformation in line with VAWDASV legislation. To ensure the benefits of regionalisation are realised, we recommend that delivery agencies (local authorities, health bodies, the police, fire and rescue authorities and the third sector) review their approach to regional working to better integrate services and maximise the positive impact they can make on victims and survivors.	Agreed VAWDASV is a complex agenda and this is recognised in the report above. The report also sets out the Council's commitment to developing a new regional service model in the medium term and statement of intent.	-	Work on-going. A regional Domestic Perpetrator Programme (DVPP) has been approved and commissioned with Merthyr Tydfil CBC and Bridgend CBCs. This will be jointly funded through Housing Support Grant and Police Crime Commissioner's Office and will be a pilot project with 'Safer Merthyr' for perpetrators stepping down from the 'Drive Project' or who are deemed to present with medium risk. The Programme lead will be RCTCBC and will commence on the 1st of April 2022.	
<ul> <li>R5 - Part 3 of the report highlights that the complex and short-term funding mechanisms, lack of data and insufficient consultation with stakeholders, are not supporting sustainable commissioning of VAWDASV services. To address this, we recommend that local authorities review their commissioning arrangements to:</li> <li>remove duplication and overlap between different approaches within the authority and with partners;</li> </ul>	<b>Agreed</b> This will be part of the considerations for the new regional service model which will be developed in the medium term.	It is recognised the current funding arrangements for the VAWDASV are not in line with other grant funding streams i.e. Housing Support Grant and Children and Communities Grant and we welcome the Welsh Government review of this funding stream. On 4 <sup>th</sup> October 2001 we were awarded 'Safer Streets' funding of £475K to provide interventions to take a holistic approach to address	Work on-going.	

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
<ul> <li>rationalise administration arrangements to improve efficiency and value for money;</li> <li>streamline and standardise commissioning arrangements to reduce the burden of administration on all parties; and</li> <li>set appropriate performance measures, targets and benchmarks to judge the impact and outcome of commissioned services.</li> </ul>		the issues of Violence against Women and Girls in the targeted areas, and more broadly across the local authority, bringing about a wider effect over time to reduce Violence against Women and Girls. Additional funding opportunities and partnership working with the Police Crime Commissioner's office and Health has provided two additional Independent Domestic Violence Advisor (IDVA) posts to work with young people and patients in a hospital setting who have been affected by domestic abuse.	Funding was sought through the Police Crime Commissioner / Health/ Housing for three new IDVA roles which have been commissioned and are in post. These include Housing First IDVA – working with most complex single person homeless co-hort. Health IDVA – located within Royal Glamorgan Hospital to work with people in a hospital setting who are or who have experienced domestic abuse. Young Person's IDVA – working with young people who have witnessed domestic abuse within their families.

<u>Rough Sleeping in Wales – Everyone's Problem; No One's Responsibility -</u> This national report contained two recommendations with actions for Local Authorities, public bodies and partners

# Published: 23 July 2020

Recommendations for	As reported to	As reported to	Year-end Position (March 2022)
Improvement	Governance and Audit	Governance and Audit Committee	
	Committee 26 April 2021	6 December 2021	
Intelligent use of data	Agreed	The Performance and Support Officer role is	Work on-going.
R1 - Public bodies and third	The Council has put in place a	critical in the development and monitoring of	
sector partners should ensure	Performance and Support	the data for the Homelessness and Housing	
they use data to plan the right	Officer, which has significantly	Advice Service and the 'Homefinder' Team.	
future services, and to put in	improved data capture and	Weekly management reports confirm overall	
place effective data sharing	recording. This enables the	operational data particularly for our	
protocols to ensure they respond	production of weekly reports in	temporary accommodation placements and	
effectively and safely to people	respect of homeless people,	homelessness presentations. This helps	
sleeping rough.	rough sleepers and temporary	understand current demand and service	
We recommend that councils and	accommodation placements.	pressures particularly in respect of the	
their partners:	The data has improved our	number of available daily temporary	
<ul> <li>invest in data analytical skills</li> </ul>	understanding of service	accommodation placements. As a result of	
to better understand the	demand and pressures.	this intelligence, we increased the number of	
current situation and predict		B+B establishments to ensure sufficient	
future demand to prevent	Through the use of ' <u>Abritas</u> ' the	bedspaces to cover the winter period.	
future homelessness;	Case Management system for		
<ul> <li>review and update data</li> </ul>	Homelessness and ' <u>Homefinder</u> '	Regular analysis of this data also helps us	
sharing protocols to ensure	we are able to better plan the	understand our client profile and the services	
they support services to	right services for the future.	we need to put in place to offer support. For	
deliver their data sharing		example, our Prison Leaver homelessness	
responsibilities effectively;	Information in respect of the	population have been identified as one the	
and	number of clients supported and	main client groups for making multiple	
<ul> <li>introduce a single data</li> </ul>	the accommodation units	homelessness applications in a 12- month	
capture and risk assessment	available, among other things, is	period. This led to a recently commissioned	
process for to help support	included in the RCT <u>Housing</u>	short- term Offender project in partnership	
safe decisions making in	Support Grant annual update	with South Wales Police and Her Majesty's	
dealing with people sleeping	which sets out the support	Prison Service.	
rough	provided to prevent people		
	from becoming homeless,	Our Outreach service has been reviewed to	
	stabilises their housing situation,	offer a multi-agency response with	
	or helps potentially homeless	Probation, <u>Dyfodwl</u> and South Wales for	

people accomm	to find and kee Nation	p individuals found sleeping rough or begging	
		in our town centres.	
		We are working with 'Crisis', a national homelessness organisation to understand why 25% of our homeless applicants drop out of the system having made a homelessness application. Following a Discovery Phase which involved a file audit, an action plan has been developed with 8 quick wins identified for service improvement, which include improved process for data logging. Quarterly reporting is undertaken from reports made available through our 'Abritas' IT system. This data is regularly shared with our seven registered social landlords 'Homefinder' partners to understand data relating to applicants and lettings. A review of the RCT Allocation Scheme 2017 is planned for 2022 which will include Rapid Rehousing arrangements to address the needs of our most complex and challenging individuals. Cwm Taf Healthy Partnership Wales is a more recent innovative partnership between RCTCBC and Public Health Wales and will explore how Housing and health are intimately intertwined and work towards improved housing/health partnership arrangements. This will aim to improve outcomes for residents/clients/patients	<ul> <li>are currently working through areas set out below, the identified quick wins in the action plan. These will also be included and monitored in the Service Delivery Plan 2022/23</li> <li>Review PHPs - make more customer friendly</li> <li>Develop Casework standards</li> <li>Review debt pathway</li> <li>Introduce case management standards</li> <li>Update procedure on ending duty categories</li> <li>Introduce a suitability template for Temporary Accommodation placements.</li> <li>Reinvigorate attendance at local partnership forums</li> <li>Updating of preferred contact methods</li> <li>Convey likely current service outcomes to customers</li> </ul>

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
		share, interpret and use data for action across partners in relation to housing and Health.	
Integrated services to tackle complex needs R2 - Because public bodies are responding to people in crisis, they often deal with acute issues in isolation and rarely address the fundamental cause of the crisis. To do this requires public bodies to design and create service delivery models that are responsive. We recommend that public bodies use our complex needs self-reflection tool to improve how they can jointly address complex needs in the future	record of working with partners to support people in crisis. Our case management system, Abritas, and other referral pathways help us identify service users who present with complex needs. The identification of these needs led to the Council applying for Welsh Government Trail blazer funding to pilot a <u>Housing First</u> project for offenders and an outreach project for those individuals deemed to have complex needs in partnership with <u>Pobl</u> and our Registered Social Landlord (RSL) partners who provide the support and accommodation. The outcomes from both these projects have been over and above what we expected. Some of our most complex and high- risk clients many of whom have previously led extremely chaotic	Mental Health and Substance Misuse Outreach Health Team in partnership with Health, the Area Planning Board and Bridgend and Merthyr County Borough Councils work closely with our homeless and Housing First cohort to offer health related interventions. Information provided from this service is helping us better understand the health needs of our homeless individuals which has prompted joint working with Health and the Area Planning Board.	Work on-going,
	previously led extremely chaotic lives, have maintained their tenancies.	and is out for consultation with partners.	

Recommendations for Improvement	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
	Following the outcomes from the pilot projects. Housing First has been mainstreamed and these services can be commissioned to assist our clients who present with multiple support needs. These include chronic substance misuse, mental health needs, domestic abuse and offending backgrounds. Additional staffing resources have been secured through Housing Support Grant in 2021/22 to expand the Housing First project in RCT and to increase the number of service users who can be supported on the project.	In recognition of the increasing complexity of clients a review of our adult hostel is currently being undertaken with the aim of developing a purpose-built assessment centre. This will help us carry out more in depth needs assessments for single homeless people with the aim of providing the right services and support based on the outcome of clients assessed housing and support needs. Commissioning arrangements for <u>Women's</u> <u>Aid Rhondda Cynon Taf</u> (WARCT) and housing related support provision have been reviewed with service provision covering male and female service provision including early intervention and prevention projects, floating support, and refuge provision with 4 additional bedspaces commissioned in 2020/21. Regional Commissioning with Merthyr CBC and Care and Repair provides target hardening arrangements for male and female individuals who are at risk or have experienced domestic abuse. Performance measures have been set and are monitored through joint contract monitoring arrangements.	We are currently in the process of understanding and developing an outline of an operational model for RCTCBC for the development of an Assessment Centre linking in with existing services. This will be taken forward in 2022/23. Project up and running and funded through Housing Support Grant. The refuge is currently at capacity in providing provision for 4 female victims of domestic abuse.

Better law making: the implementation challenge – This national report sets out key findings and the four key questions that the Welsh Government and the Senedd should routinely address.

Published: 24 September 2020

Key Findings and Questions	As reported to Governance and Audit Committee 26 April 2021	As reported to Governance and Audit Committee 6 December 2021	Year-end Position (March 2022)
<ul> <li>Audit Wales considered some of the challenges faced by local authorities and other public bodies when trying to implement legislation on the ground.</li> <li>Key findings <ul> <li>Regulatory Impact Assessments underestimate the costs associated with implementing legislation</li> <li>Local authorities struggle with capacity and find it difficult to implement new legislation</li> <li>Implementation of legislation often requires the Welsh Government to support local authorities and publish timely guidance, but this is not always provided nor is it sufficiently clear and aligned</li> <li>Different pieces of legislation and guidance are not sufficiently integrated to ensure public bodies are able to deliver their new responsibilities effectively and efficiently</li> </ul> </li> </ul>	changing partnership landscape and the potential resourcing requirements of the bodies/partnerships required to implement new laws. Whilst the Council has a positive track record of allocating resources to meet and support new initiatives and laws, the key findings identified by the Auditor	As reported to <u>Governance and</u> <u>Audit Committee</u> on 26 April 2021	As reported to the Governance and Audit Committee meetings on 26 April 2021 and 6 <sup>th</sup> December 2021.

**Commercialisation in Local Government** 

Recommendation for Improvement	As reported to	As reported to	Year-end Position (March 2022)
	Governance and Audit Committee 26	Governance and Audit Committee	
	April 2021	6 December 2021	
<b>R1</b> - Undertaking commercialisation	Agreed	As indicated in April 2021, the Council's	As reported to the Governance
requires councils to have enough		approach to Commercialisation was set	and Audit Committee meeting on
capacity, the right skills and robust	The Council has a good track record of	out the Capital Strategy Report (sections	6 <sup>th</sup> December 2021.
but agile systems to be in place.	using commercialisation as a tool to	9.9-9.11), considered by <u>Council</u> at its	
	meet its business needs. This is	meeting on 10 March 2021 and an update	
We recommend that councils use our	explicate in our Corporate Priorities	was provided as part of the Council's	
self-evaluation tools to develop a	and our approach to delivering them	annual <u>Corporate Performance Report</u>	
strategy for the extent to which they	as set out in our Corporate Plan 2020-	2021/22, approved by Council in October	
want to pursue commercialisation.	24 – <u>Making A Difference</u>	2021.	
	The Council's approach to		
	Commercialisation was set out the		
	Capital Strategy Report (sections 9.9-		
	9.11), considered by <u>Council</u> at its		
	meeting on 10 March 2021.		